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Jai Prakash Agarwal

### Executive Editor

Nimit Agarwal

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### Office:

#### Labour & Industrial Chronicle

304, Jamuna Mansion

5-9-207, Chirag Ali Lane, Abids

Hyderabad - 500001, Telangana

Phone: +91-40-23202406

TeleFax: +91-40-35001250

industrialchronicle@gmail.com

www.industrialchronicle.com

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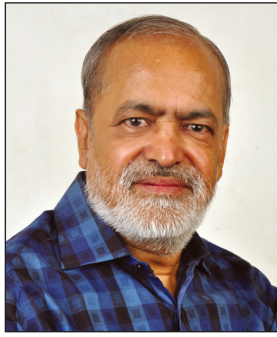
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We have pleasure in presenting our latest, updated and informative “**Survey of Cement Industry & Directory 2026**”. This is our **9<sup>th</sup> Edition**, while the first edition was released in 2003; the second in 2010, the third in 2012, the fourth in 2015, the fifth in 2017, the sixth in 2019, the seventh in 2022, and the eight in 2024. All our previous eight editions were very successful as they were well received and very much appreciated for their contents on the growth history of Indian cement industry, cement MNCs’ entry - exit in India,

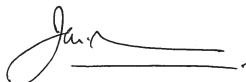
acquisitions and mergers, corporate profiles of over 100 cement companies, company-wise and State-wise cement plants and their capacities, updated directories of cement corporate offices, cement plants, equipment’s suppliers as well as other relevant information.

Our **9<sup>th</sup> Edition** provides all related information about 100+ cement companies such as their historical background, promoters, cement plants with their clinker and grinding capacities, bulk cement terminals, RMCs, white cement, building materials, CPPs, WHRs, renewable energy sources like hydel, wind and solar, capex plans, operational and financial performances, key management teams, profiles of promoters/CEOs and other key persons, new technological developments etc. In addition, the directories of cement corporate offices, cement plants, suppliers of cement equipment’s and machinery, have fully updated information.

In 2003, when we released our first edition, then the Indian cement industry had around 60 major cement companies with 134 cement plants and an aggregate cement capacity of about 150 million tonnes per annum (MnTPA). In the last 23 years, the number of cement companies has increased to over 100, cement plants to about 350; clinker capacity to 460+ MnTPA, cement capacity to 800+ MnTPA, CPPs to 4500+ MW, WHRs to about 1670 MW; and renewable energy (comprising hydel, wind and solar energy) to 3770+ MW. The all-round growth of the cement industry in India took place owing to the entry of some new players and despite about 50+ companies’ acquisitions and mergers.

Though the cement industry in India has been continuously growing but unfortunately, there is no single reliable source to provide the related, authentic and updated information publicly except the Cement Manufacturers’ Association (CMA), which is mostly restricted to its members. However, we have been consistently trying to fill the information gap through our special editions on cement industry since 2003 onwards despite of several limitations.

We take this opportunity to thank all the cement companies/cement plants-their CEOs, and equipment/machinery suppliers for extending their whole hearted co-operation and support in making our **9<sup>th</sup> Edition** much improved and quite successful. We also thank to all our esteemed buyers/readers of all editions.

  
Jai Prakash Agarwal